



MLHR on NASDAQ

Performance Innovation

Innovation . Global Reach . Research . Knowledge . Reliability
Environmental Advocacy . Community Service

Historical Financials

1999 to 2009

Detailed financial reports available at HermanMiller.com

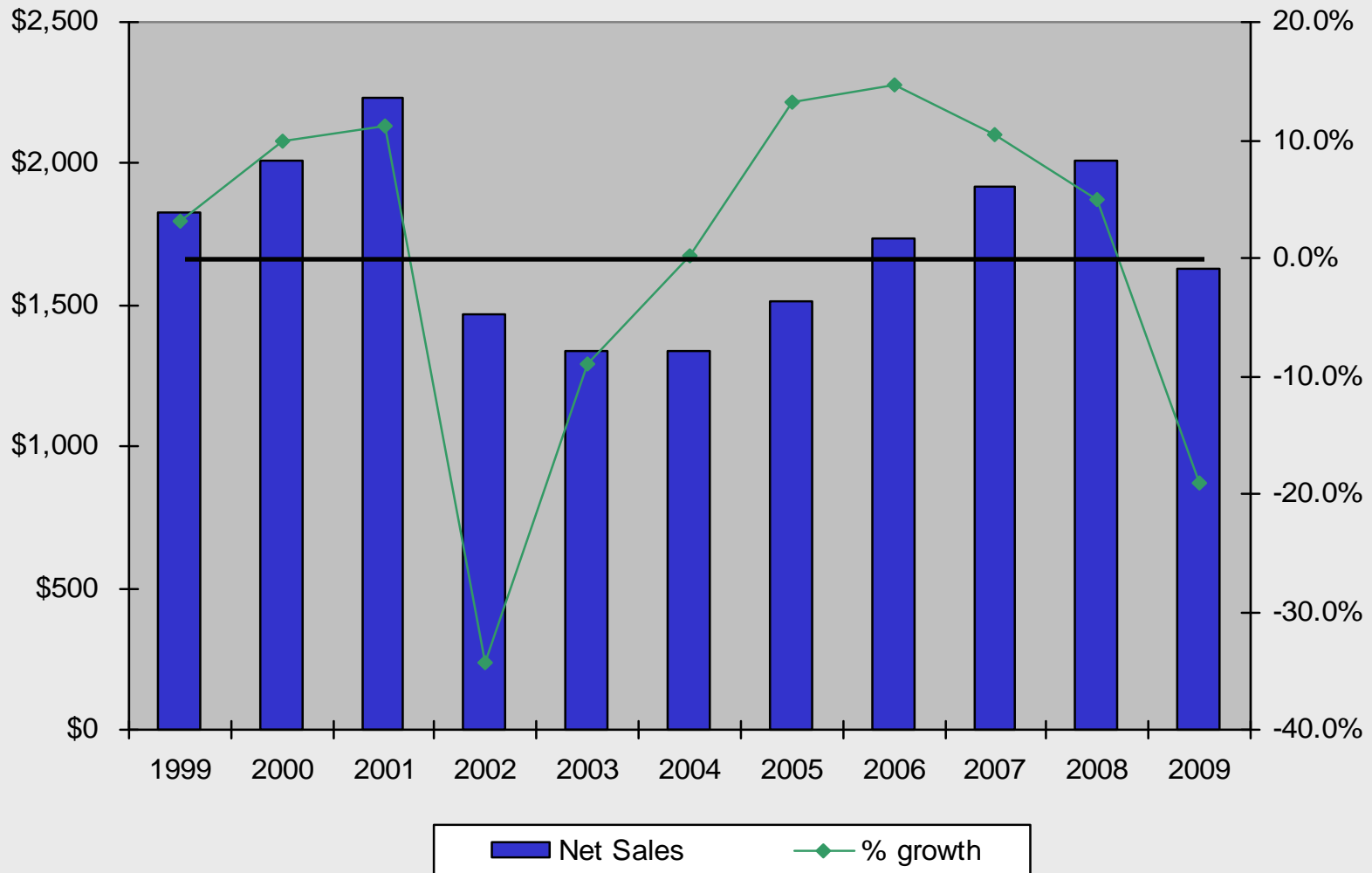
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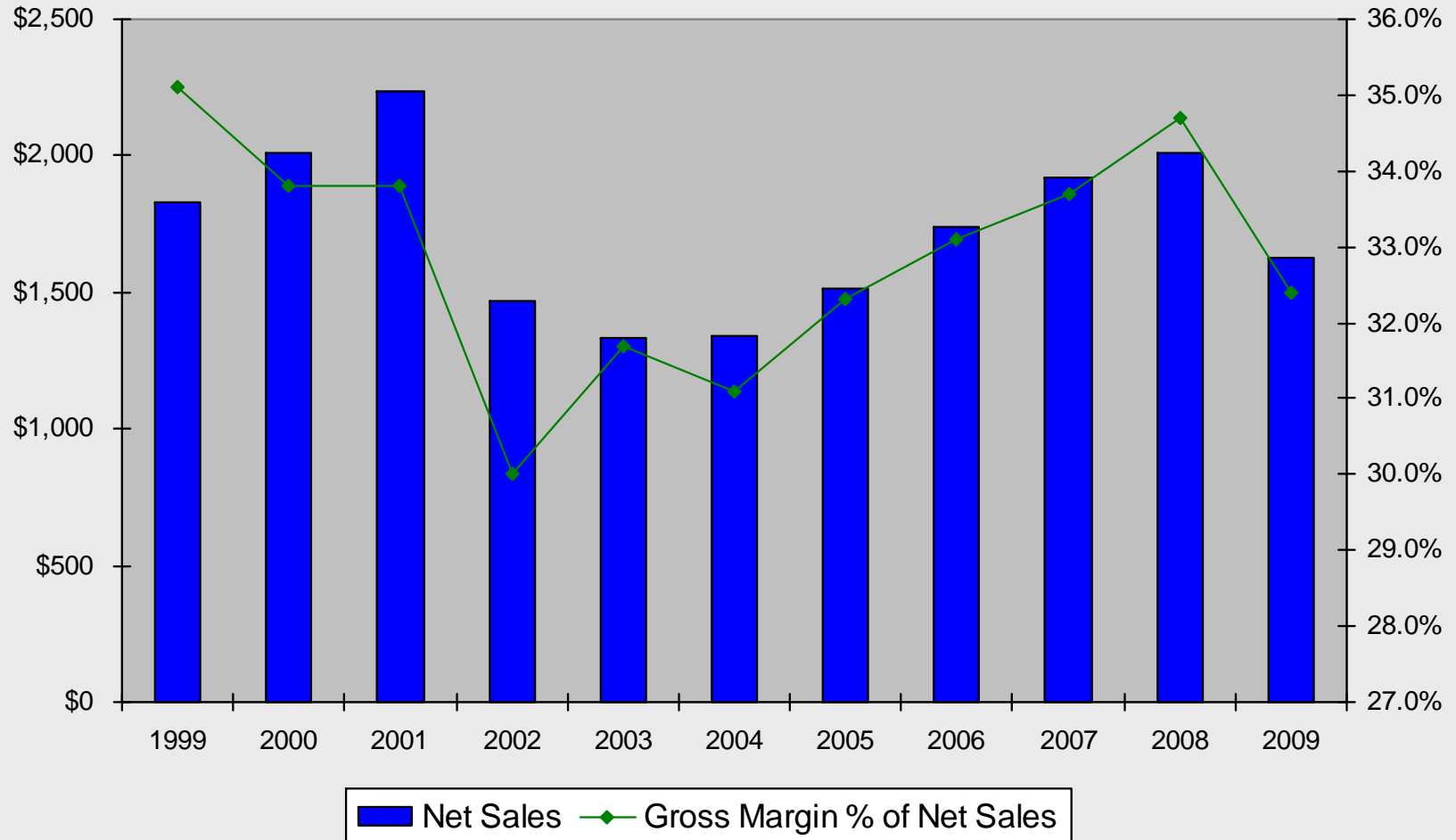


*HMI Design Yard
Holland Michigan*

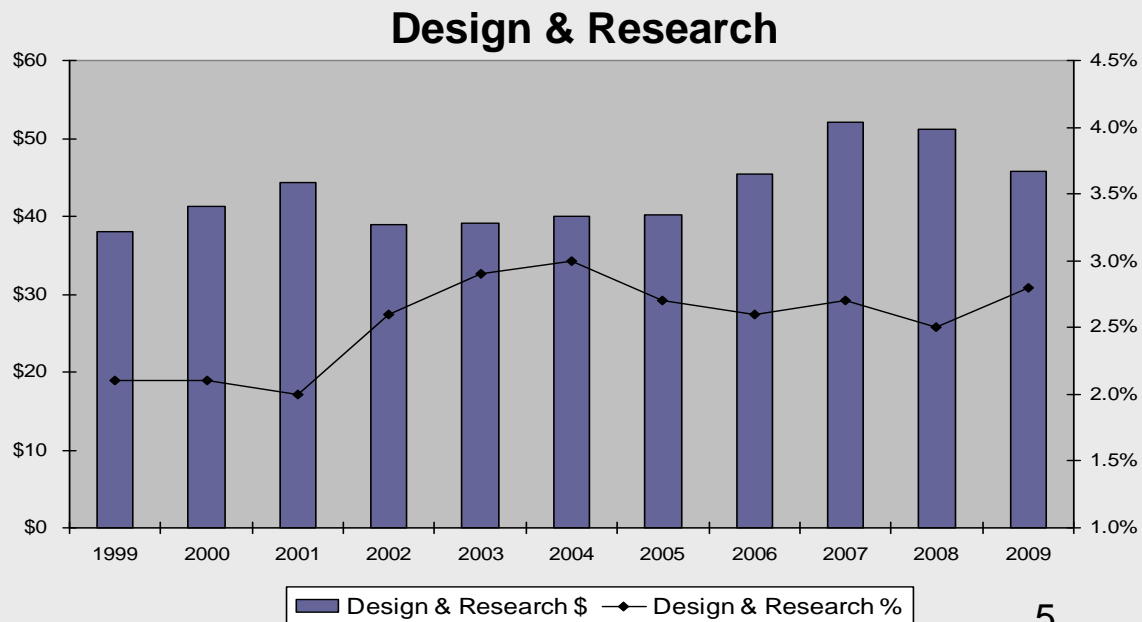
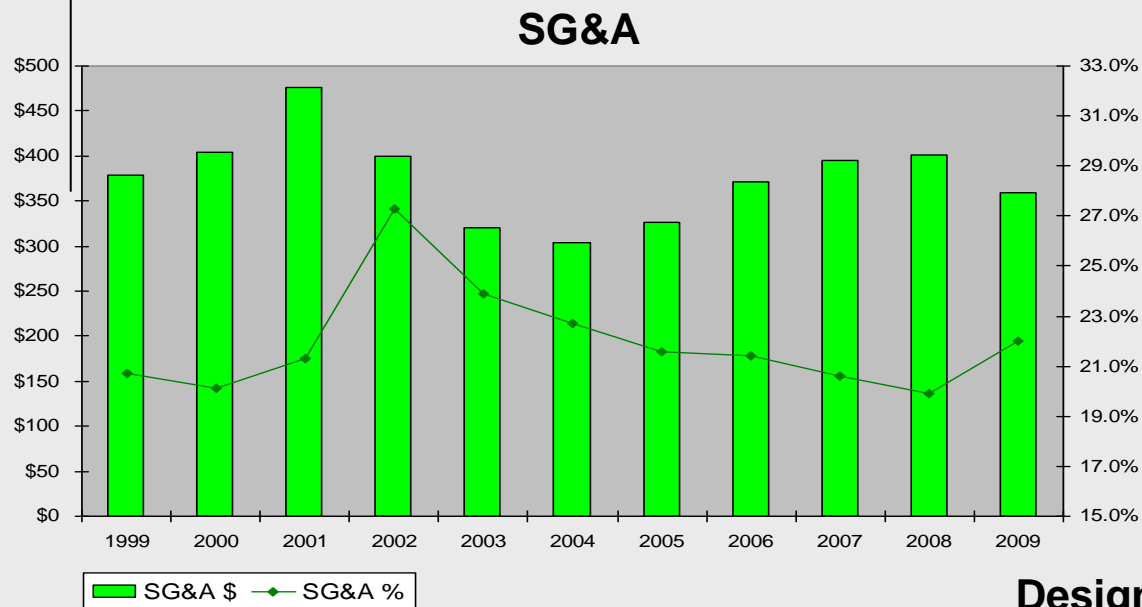
Sales and Growth



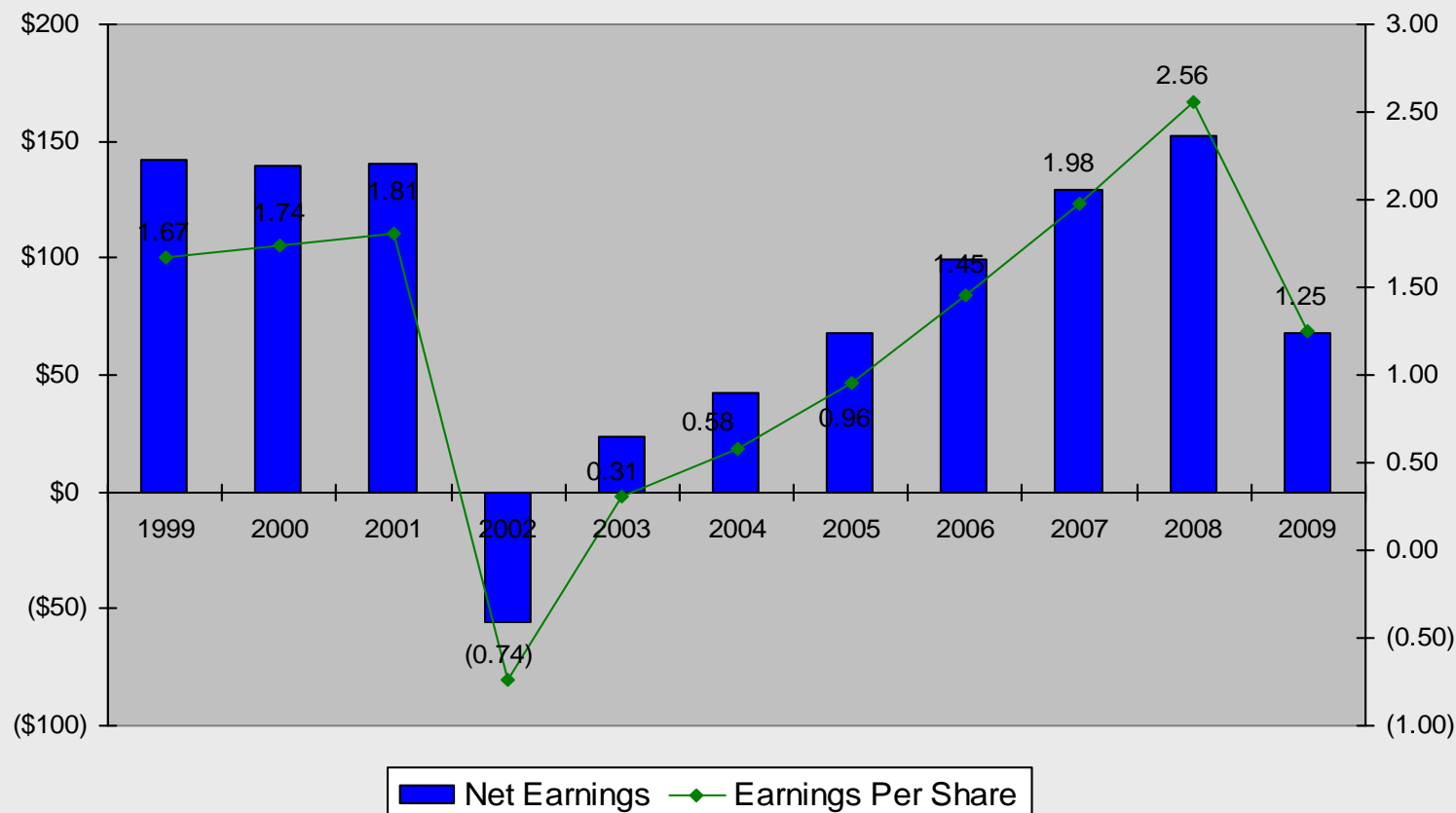
Gross Margins



SG&A and Design & Research Expenses

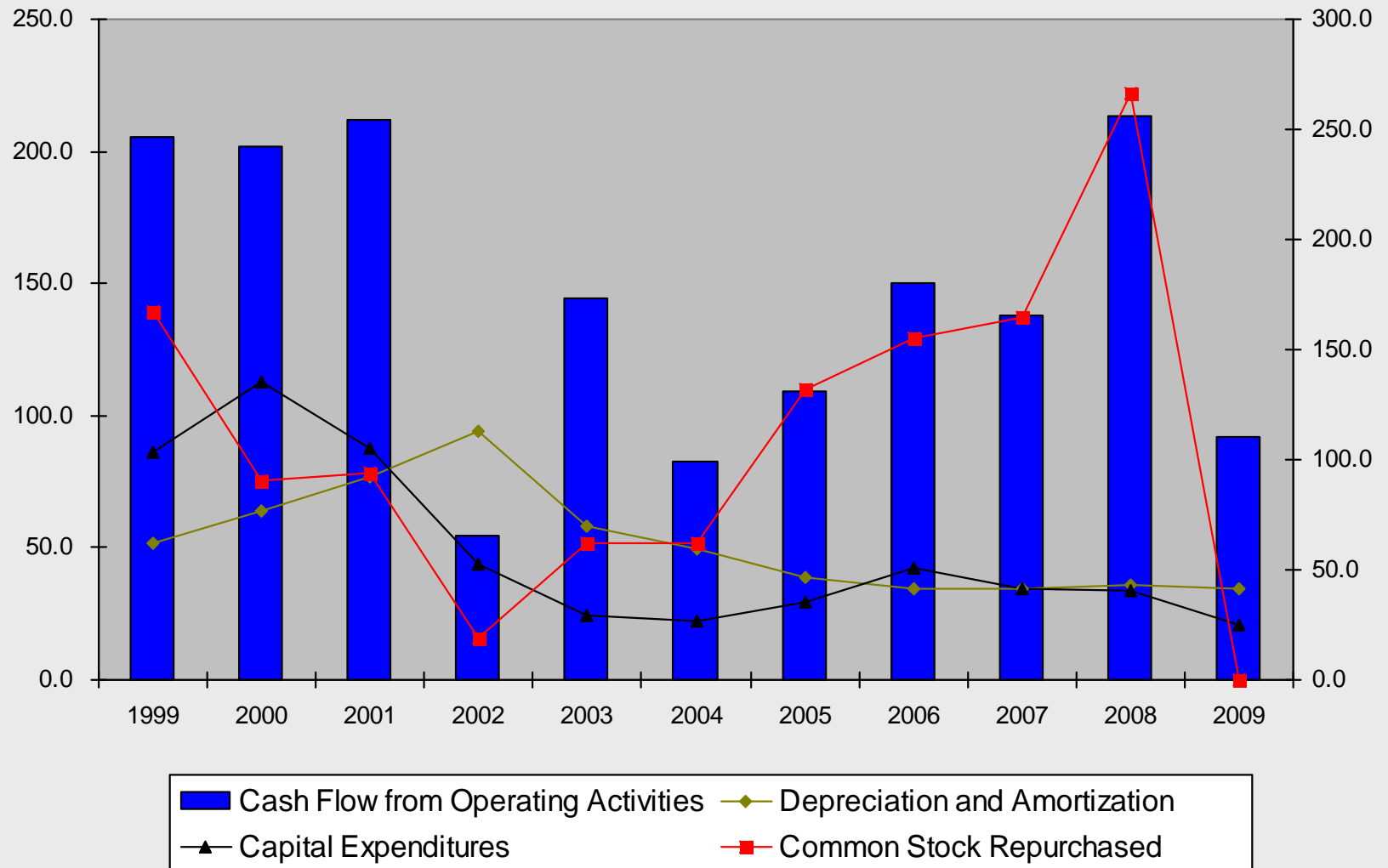


Net Earnings and EPS



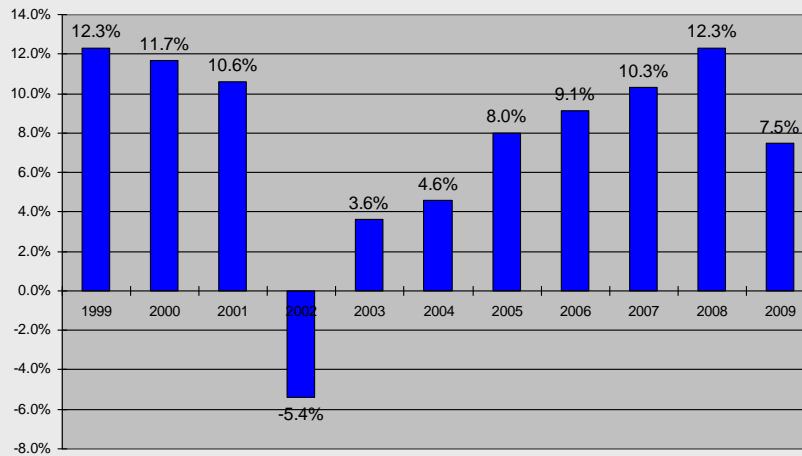
- ❑ 2002 Net Earnings includes restructuring expenses of \$81.6 million (pre-tax) or \$0.68 per share net of taxes; 2003 included restructuring expenses of \$16.4 million (pre-tax) or \$0.14 per share net of taxes; and 2004 included restructuring expenses of \$10.3 million (pre-tax) or \$0.09 per share net of taxes;
- ❑ 2009 included restructuring expenses of \$28.4million (pretax) or \$0.33 per share net of taxes

Cash Flow

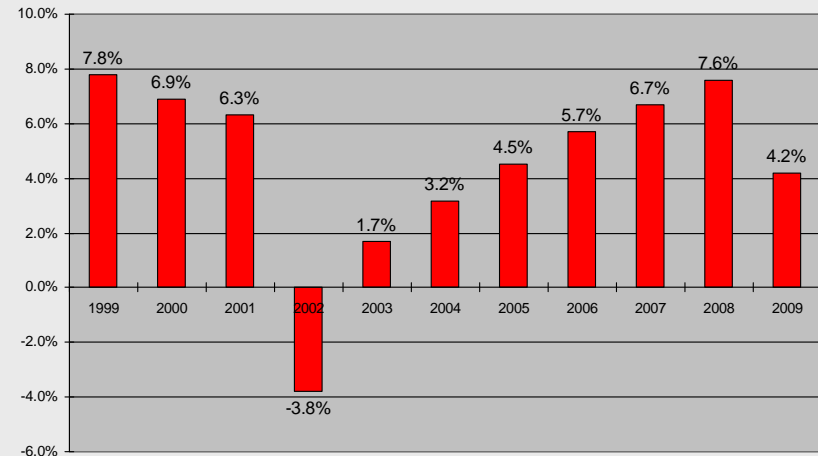


Key Ratios

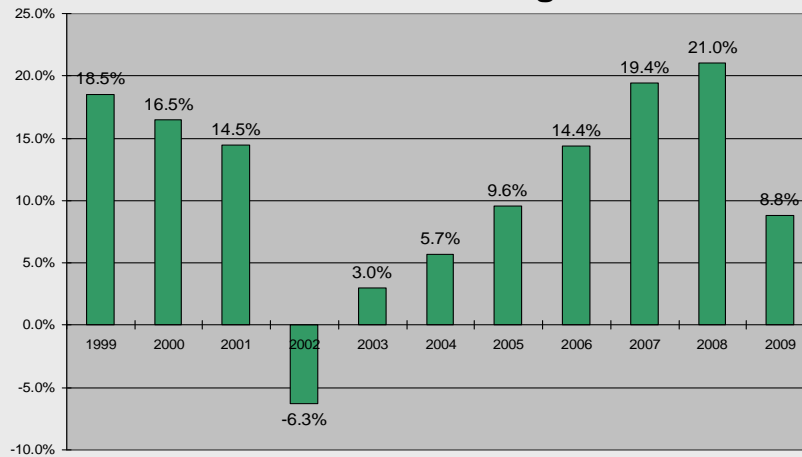
Operating Earnings as a % of Sales



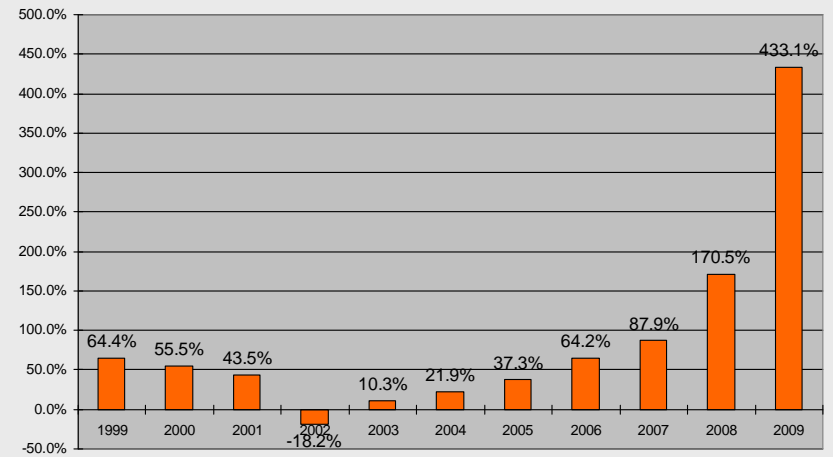
After-tax return on Net Sales



After-tax return on Average Assets



After-tax return on Average Equity



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